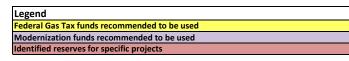
THE CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2022 Budget - Capital Plan and Other Operating Expenses (Not in Base Draft Budget) Final - February 7, 2022 - OPEN SESSION



2023 Funding 2023 Cost (Prov/Fed)	· ·	2024 Funding Es 2024 Cost (Prov/Fed)	2024 Estimated Cost
	- ·	Ŭ	
			0050
\$0 \$	\$0 \$0 \$	<mark>0 \$0 \$0</mark>	\$0
\$0 \$	\$0 \$0 \$	so \$0 \$0	\$0
\$0 \$i	\$0 \$0 \$	50 \$0 \$0	\$0
\$0 \$	\$0 \$0 \$	50 \$0 \$0	\$0
	\$0	\$0 \$0 \$0 \$ \$0 \$0 \$0 \$ \$0 \$0 \$0 \$ \$0 \$0 \$ \$0 \$0 \$ \$0 \$	50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50

			NOHFC: Community Enhancement Program - Rural							
			Enhancement Funding Stream. Stage 2 application							
			submitted to NOHFC. Project consist of: 1) Roof							
			system replacement (completed summer 2021) -							
			\$187,135 2) Bathroom facility renovation - \$158,994							
			including contingency 3) Replacement of 2 HVAC							
			units - \$46,845 including contingency. Total =							
			\$392,975. Funding is 90% of eligible cost with a							
			maximum of \$200,000, with town portion being							
			\$192,975. With \$168,422 funding budgeted used for							
			the roof replacement in 2021 (\$187,135 x 90%),							
			\$31,578 is available for 2022. Current reserve							
			allocation includes \$50,000 for washrooms and							
			\$177,000 for roof. Reserves already set aside to be							
			used for portion not funded. In the event that							
			funding is not received, 1 HVAC system will be							
			installed in 2022 as per the 3 year HVAC							
			replacement program (1 was installed in 2021) for							
COMMUNITY CENTRE	SRF Community Centre enhancements	Quoted/estimated	which reserves will be used to cover the cost.	\$392,975	\$205,839	\$31,578	\$174,261	\$0	\$	\$0
	Council chambers virtual Council Meeting information		Under review - To be discussed during the meeting.							
COUNCIL	technology (IT) and setup	Under review	Note: Use reserves to cover project.	\$0	\$0	\$0	\$0	\$0	Ś	\$0
-	-0/ / /			φo	Ç.	ţu	<i>\$</i> 0	ψŪ	¥	
			Near North Industrial Park was officially launched in							
			October 2021. Anchor tenant in DBI Diesel Inc.							
			purchased lot 6 and is currently operational. Phase 1							
			of the park development is near completion. Phase							
			2 design underway and project anticipated to be							
			completed in September 2022 understanding Town							
			receives appropriate Ministry approvals. Current							
			total project cost estimated at \$3.2M. Approved							
			funding in place estimated at 90% of total project							
			cost (NOHFC \$1,365,767 or 42%. Fednor \$1,523,473							
			or 48%). Note - 100% design with new project							
			estimate is expected in December 2021. \$420,000 +							
			additional \$50,000 of reserves was allocated for							
			the industrial park project as part of 2020 budget							
			exercise. Administration has been advised by							
			MNDMNF that the NORDS funding if applied here,							
CONOMIC			cannot exceed 90% funding therefore limited our							
EVELOPMENT	Near North Industrial Park - Development	Estimated	options for this project.	\$3,200,000	\$3,200,000	\$2,889,340	\$310,660	\$0	\$	\$0
-			Senior housing 8 units plus civil lot work: Tender							
			outcome result were higher than estimates (ranged							
			from \$3,845,000-\$4,175,000 on estimates of							
			\$2,846,040). Current revised estimate per discussion							
			with JLR is based on market rate coming at							
			\$3,845,000 for 8 units (911 sq ft living/275 sq ft							
			garage - total of 1,186 sq ft). Increase cost							
			attributed to Covid market conditions, higher							
			product pricing, and additional civil work							
			requirement. Item brought to budget for discussion							
			and will require additional information to be shared							
			to Senior's Committee and Council during the 2022							
			budget process. Note - It was reported to Council							
			previously that the project be re-tendered in Q1							
			2022. A 300mm watermain has been approved for							
			construction in 2021 as this is required to meet							
			water flow requirements. A Catherine St.							
			reconstruction project is part of this project and is							
			included in the ICIP Main St funding section as it							
			may qualify for funding (see below). Breakdown of							
			project: 1) Construction and site civil works -							
			\$3,845,000 2) Design engineering and project							
CONOMIC			management - \$259,400. Grand total project of							
	Consistent Association of the second state of the	Estimate d	\$4,104,400. A seperate corporation will be	¢4.404.000	4.0	4.0	¢.a	4.0		÷0
DEVELOPMENT	Senior housing 8 unit construction	Estimated	required to be set up for the housing project where	\$4,104,000	\$0	\$0	\$0	\$0	Ş	\$0

\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$98,438	\$0	\$0	\$98,438

								-	
FIRE HALL	Fire Hall expansion	Estimated	The current project revised OPCC cost is currently \$280,354 (including contingency), understanding that the revised construction project involves reconfiguration to address COVID requirements and Ontario Building Code specifications that meets post disaster requirements. The project now is a seperate building adjancent to the current fire hall. Current funding of \$150,000 based on the following allocations: 1) COVID ICIP - Local Government Stream (application based) - \$100,000 at 100% 2) Covid Safe Restart Agreement - \$20,000 at 100% 3) Covid Recovery Funding - \$31,197 at 100%. Gas Tax funds of \$130,354 recommended to be used to cover remaining costs. After further review, it was confirmed that Gas Tax could not be used for this project due to federal funding stacking rules. Gas Tax use for 2022 has been re-directed to other projects.	\$280,354	\$280,354	\$150,000	ŝ0	\$130,354	\$0
			Front plow for sander truck to wing off slush and snow when sanding. This will create an efficiency as it will allow for one unit to go out and minimize the need for the truck to follow the grader. Price updated to current market. 2021 budgeted amount was \$18,000. Item identified in 2021 budget but not purchased due to shortage of units and delivery time (COVID-19). Reserves to be added						
FLEET	Plow for sander truck	Estimated	during 2021 year-end for 2022 purchase. Keeps track of the mileage and average speed of vehicles and routes travelled. Simple but comprehensive reporting. From simple Log Book to vehicle mileage statistics – print out any historical data in the right format to document road patrolling and road repairs and maintenance (plowing events). Track waste and recycling collection in real time. Item identified in 2021 budget. RFP issued with no proposals received. Reserves to be added during	\$25,328	\$25,328	\$0	\$25,328		\$0
FLEET	GPS for municipal fleet	Estimated	2021 year-end for 2022 purchase. Item identified in 2021 budget for 2022 budget year. Able to pull utility trailer and room for staff. Replaces existing unit near end of useful life. Existing unit can be surplused and funds directed to	\$10,000	\$10,000	\$0	\$10,000	\$0	\$0
FLEET	Public Works pickup truck unit Public Works pickup truck unit - Accidental replacement	Quoted	the purchase. Replacement of the 2013 Chev regular pickup. Claim insurance at 100% replacement value. New 2022 pickup will be the same model/specs as the 2013 (regular cab).	\$52,000	\$52,000	\$0 \$0	\$0 \$0 \$0		\$0 \$0
FLEET	Enclosed utlity trailer and equipment for water distribution and sewer emergencies	Quoted	Storage required for emergency repairs such as watermain breaks, sanitary sewer blockages, and catch basin repairs. Trailer will house all pumps, tools and components required in a central location that can be hauled to site to create efficiency.	\$40,000	\$17,000	\$0	\$0		\$0
FLEET	Zero turn lawn mower for parks and cemetery	Estimated	Item identified in 2021 budget for 2022 budget year. Current unit is over 5 years old and with the vast amount of vacant lots, green spaces, parks and cemetery maintenance throughout the entire municipality, an additional unit would make the department more efficient.	\$20,000	\$20,000	\$0	\$0	\$20,000	\$0
FLEET	Grader snow gate attachment	Under review	During the Regular Council Meeting of February 16th, 2021, Council provided direction to administration to bring back the snow gate attachment for discussion during the 2022 business plan process. Of the 4 options presented at the meeting, administration budget recommendation is option #4 as noted in the Council agenda report #AIR-1674. As per Council direction received during the 2nd draft presentation of Dec 10th, 2021 the town is not proceeding with the snow gate.	\$0	\$0	\$0	\$0	\$0	\$0

\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0\$
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0 \$0	<u>\$0</u> \$0	<u>\$0</u> \$0	<u>\$0</u> \$0	\$0	<u>\$0</u> \$0
٥Ļ	<u>ې</u> ل	<u>ې</u> ل	<u>ې</u> ل	<u>ې</u> (Ųڊ ا

		- 1													
POOL	SRF Public Pool - Covid reconfiguration and other	Esimated	OTF: Covid-19 Resilient Communities Fund. Project involves a reconfiguration of the pool building to meet COVID-19 requirements and additional sanitizing equipment and surveillance for outdoor parks/pool area. The work will involve and additional communal washroom, improve flooring and shower. Total project approved funding is \$150,000 at 100% recovery.	\$150,000	\$150,000	\$150,000	ŝ0	SG	50	02	50	\$0	ŝŭ	ŚO	50
			NOHFC: Community Enhancement Program - Rural Enhancement Funding Stream. Town has submitted an application to NOHFC for a maximum funding of \$200,000 at 90% funding of eligible costs. The proposed project includes upgrades to the current two washrooms, changerooms, and pool liner. The application process is at the stage 2 level. Note - Pool liner was completed as part of the 2021 budget process (\$125,000). In the absence of funding, administration will move to complete phase 2 as per current estimate. Option to use remaining Federal Gas Tax funds of \$87k if no												
ROADS	SRF Public Pool enhancements	Estimated	NOHFC funding. Investing in Canada Infrastructure Program (ICIP): Rural & Northern Stream. Application made for \$5,510,303 which the town received \$4,666,500 at 93.33%. During the 2021 budget process, the following were added to the initial project: 1) Other ineligble infrastructure cost - \$645,545 2) 300mm watermain - \$1,867,849. Total project cost was estimated at \$8,024,697. Best value tender came in at \$5,434,271 which includes all of the above, resulting in \$1,378,826 remaining from ICIP funding that could be applied to other work, subject to variance approval from the Ministry. Administration, through consultation with the engineer have determined this could be applied to additional work on Main St and Catherine St. As part of the initial budget process, it is estimated at \$7,500,000 for discussion purposes. Remaining balance of \$2,861,258 - Infrastructure Ontario loan: Term 30 years at 2.81% (rate as at Sep 27, 2021) repayments of \$141,788 per year. Administration after verifiying eligibility and reviewing with MNDMNF, is recommending that the NORDS funding totalling \$383,986 (over 5 years, \$76,797.20 per year), be applied to the watermain line extension and connectivity to the highway	\$215,884	\$215,884	\$200,000	\$15,884				\$0 \$0 \$0	\$0 	\$0 \$0 \$0	\$0	
ROADS	Connecting Link - Ross Road to Highway 11 resurfacing	Estimated	The project consists of the resurfacing of the existing roadway and drainage improvements including culvert repair/relining/replacement, where necessary. Application for the project submitted three times in the past and was declined. Funding is 90% of eligible project costs. Same cost as 2021 used + 10%. Reserves to be used for town portion if successful. Engineering to be completed in 2022 and construction in 2023.	\$1,952,292	\$151,114	\$136,002	\$0	\$15,111	\$1,801,177	\$1,621,060	\$0	\$180,118	\$0	\$0	\$0
ROADS	Junction Road surface treatment	Estimated	During the 2021 budget, Council directed administration to proceed with the capital work. RFP completed for engineering services with EXP being the successful proponent. Upon further review of the road, EXP recommended granular corrections, clearing, 2 lifts of surface treatment in the 1st year and a 3rd lift of surface treatment to be applied 1 year after. Project cost breakdown is: \$28,630 for engineering; \$10,000 for clearing/brushing; \$799,166 for construction (\$636,666 for 2022 and \$162,500 for 2023) = Total project cost of \$837,796 with the engineering and clearing done in 2021. Infrastructure Ontario Ioan for 2022 work only as OCIF formula based funding is recommended to be used for 2023 portion of the project: Term 10 years at 1.90% (rate as at Sep 27, 2021) with principal repayments of \$70,207.	\$837,796	\$636,666	\$0	\$0	\$70,207	y \$162,500		\$0	\$70,207	\$0	\$0	\$70,207

			Culvert replacement completed in 2020. The current road design would require guardrails as it does not												
			meet MTO requirements and were initially not installed due to the emergency nature of the repair.												
ROADS	Cloutierville Rd. guardrails	Estimated	Estimated at \$45,000 for guardrail system + \$5,000 for design received from design engineer.	\$50,000	\$50,000	\$0	\$0	\$50,000	\$0	\$2	\$0	\$0	\$0	\$0	\$0
			Carmanah Solar Crosswalk systems or similar are	1 /						·					
			being proposed to be placed at the schools. These signs with be solar powered with audible push												
			buttons and LED flashing lights to assist pedestrians												
			at the crosswalk locations. Project from 2021 Business Plan. Crosswalks have been ordered and												
			expected to be received in December and installed												
ROADS	Crosswalks	Estimated	once conditions allows. 2021 budgeted amount was \$20,000 and actual cost is \$16,524.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ROADS	Streetlights on Golf Course Road	Under review	NEW ITEM - As per Councillor request to be added for discussion.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	ŚO	\$0	\$0	\$0	\$0
			Town Hall accessibility required improvements	ŲŲ	ŰÇ.		ŲÇ		Ű,	<u></u>	\	ŲŲ	, ,	0	0
			projects. Administration received direction to apply to the Enabling Accessibility Fund program in 2020.												
			Maximum funding was \$100,000 at 100%. Initial												
			application declined. Funding agency revised the decision and approved the project at \$94,066												
			funding in August of 2021 with an extension to Oct												
			2023 for project completion. Administration received direction to advance with the project. JLR												
			brought back on project to complete design and												
			Class D OPCC cost estimate. Project cost estimate is \$133,200 (includes contingency). Note - Project cost												
TOWN HALL	Town Hall accessibility renovations	Estimated	affected by COVID-19.	\$133,200	\$133,200	\$94,066	\$0	\$39,134	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			Investing in Canada Infrastructure Program - Green												
			Stream. Application submitted September 2021 (Funding declined December 2021). Project												
			includes 1) new interior liner 2) internal ladder and												
			safety upgrades. The project was not successful in 2 recent funding applications. Forms part of the												
			KPMG 2020 water financial plan. The rates from the												
			financial plan consider the anticipated total cost of water services, including debt servicing and capital												
			reinvestment requirements. Revised												
			recommendation: This project has been identified in the On. Reg 453/07 water 10 year plan. Our												
			applications to the government highlighted the												
			criticalness of the project be completed to ensure safe and quality water. Funding has been declined												
			3 times (2014/2015/2021). DPW/CAO/Treasurer												
			recommends that the project be advanced utilizing OCIF formula based funding in the amount of												
			\$590,940 (100% funded) and current allocated reserves of \$116,000 plus an additional \$174,310												
			reserves for the remaining balance which is 33% of												
			total project cost. This approach achieves the On. Reg. 457/03 requirements and reduces rate												
WATER DISTRIBUTION	Water tower rehabilitation	Estimated	increase pressures from the original plan.	\$881,250	\$881,250	\$590,940	\$116,000	\$174,310	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			10 year recommended capital/major maintenance letter received from OCWA. Requested \$75,500 in												
			capital and other operating expenses and \$10,150 of												
			regular operational cost = \$85,650. Proposing full \$85,650 . The regular operational cost are added to												
			the base budget. The \$45,000 capital item is the												
WASTEWATER TREATMENT PLANT	OCWA capital and operating plan	Estimated	replacement of 1 raw sewage pump and 2 planned for 2023.	\$45,000	\$45,000	\$0	\$0	\$45,000	\$90,000	\$0	\$0	\$90,000	\$0	\$0	\$0
			10 year recommended capital/major maintenance												
			letter received from OCWA. Requested \$165,000. in in capital and other operating expenses and \$11,750												
			of regular operational cost = \$176,750. Proposing												
			full \$176,750. The regular operational are added to the base budget. The capital item of \$125,000 for a												
			new generator and transwer switch was budgeted in												
WATER TREATMENT			2021 but not completed due to delays (COVID-19). Reserves to be added during 2021 year-end for												
PLANT AND DELIVERY	OCWA capital and operating plan	Estimated	2022 purchase.	\$125,000	\$125,000	\$0	\$125,000	\$0	\$80,000	\$0	\$0	\$80,000	\$90,000	\$0	\$90,000

		TOTAL CAPITAL WORK AND EQUIPMENT	\$20,394,687	\$12,561,243	\$8,175,126	\$777,133	\$917,512	\$3,633,677 \$2,716,862	\$0 \$660,551	\$90,000 \$0	\$400,433
OTHER OPERATIN	IG PROJECTS										
ADMIN	Covid-19 emergency Estimated	Additional costs which may be incurred by the municipality as the result of Covid-19 activity. Examples: Cleaning/sanitizing, supplies, additionnal wage cost, third party cleaning services for town hall and rentals until end of pandemic.	\$25,000	\$25,000	\$0	\$0	\$25,000	\$0 \$0	\$0 \$0	\$0 \$0	50 \$0
ADMIN	Town Hall modernization project Estimated	Municipal Modernization Program Intake 3 - Implementation Stream. The project will increase efficiencies and improve levels of service. Funding application submitted in October for \$136,500 (min. cost) to \$165,000 (max. cost) at 75%. Using maximum of \$165,000 amount for budget purposes. The project consist of 1) Electronic document and records management system 2) Digitization of records 3) Vadim iCity Online Portal 4) Website redesign. The anticipated start date of the project is Feb 1, 2022 for 12 months.		\$165,000	\$123,750	\$0	\$41,250	\$0 \$0	\$0 \$0	\$0 \$6	D \$0
ADMIN	Human resources additional support and third party expertise Estimated	Overall Town cost includes: 1) Human resources third party advisory services (HR management, health & safety, training, collective agreement bargaining, discipline, WSIB, claims management, and other) 2) Replacement of Bylaw/Property Standards/CEMC/ Chief Building Official/Animal Control/Fire Department Fire Prevention Officer and capital project on site review 3) New intern (NOHFC 90% funded) 4) Additional planning services (JLR) 5) Occupational health & safety third party review, audit, and action plan 6) Clerk expertise support. Cost additionnal to base budget.		\$48,830	\$0	\$0	\$48,830	\$0 \$0	50 50	50 50	0 50
ARENA	Arena structural inspection Estimated	Structural building inspection (visual inspection) of roof members on arena ice pad. This is best practice due to structural collapse at various facilities in recent years. This was last reviewed approx. 10 years ago by D.F. Elliott. Potential 90% funding recovery through NOHFC. Inspection are required on a regular basis therefore will advance wether funding is received or not.					\$11,500	\$0 \$0	\$0 \$0	50 50	
ARENA	COVID-19 HVAC Review - Reg Lamy Cultural Centre Estimated	NEW ITEM - In response to the COVID-19 pandemic, there have been varying measures recommended to mitigate the spread of the virus. The province is requesting the Town to utilize a mechanical engineering consulting services to assist with determining the effectiveness of the building HVAC systems to address how well its components can deal with the virus. The province will be paying for this review.					\$0	\$0 \$0	\$0 \$0	50 50	0
CEMETERY	Cemetery service delivery review, audit, and master plan Estimated	Administration as per direction from Council in 2021, commenced the cemetery annual operational work plan and overall cemetery master plan to be led by DPW with a \$25,000 allocation of funds. Due to a number of projects delays and COVID-19 challenges, no funds were utilized in 2021. CAO is recommending a revised approach which includes: 1) Completing a cemetery service delivery review (MSDR), audit, operational work plan and cemetery master plan through a third party 2) completing a cemetery radar imagery 3) implementing third party MSDR recommendations and action items. The \$25,000 budgeted in 2021 will be applied to the 2022 amount.			\$10,013		\$20,000		\$0 \$0	\$0 \$0	
CEMETERY	Cemetery weed control and fertilization Quoted	Administration as per direction from Council in 2021 has commenced improving on the beautification and improvements to the cemetery. Administration is recommending that an application of weed control through a certified third party be done for 2022 resulting in a consistent grass growth and efficiency improvements.			\$0	\$0	\$9,000		\$0 \$0	\$0 \$0	p \$0

	1	1													
			For 2022, marketing plan includes 1) Senior housing												
			marketing strategy (\$5,000) 2) Social media - Paid												
ECONOMIC			search/booster ads (\$3,000) and 3) Promotional												
DEVELOPMENT	Marketing plan 2022	Estimated	items (\$5,000) 4) Website improvements (\$5,000).	\$18,000	\$18,000	¢ο	\$0	\$18,000	ćo.	ćo	ćr	n śo	ćo	ćo	¢0
DEVELOPINIENT		Estimated	Snowmobile marketing campaign for the	\$18,000	\$18,000	ŞU	ŞU	\$18,000	ŞU	ŞU	ŞL	J	ŞU	Ş0	ŞU
			Northeastern Ontario Highway 11 Corridor. The												
			Town of Smooth Rock Falls contribution amount to												
ECONOMIC			the project is \$5,000. As presented during the												
DEVELOPMENT	Northeastern Corridor Marketing Campaign - Tourism support	Estimated	Regular Council Meeting of Dec 6, 2021.	\$5,000	\$5,000	\$0	\$0	\$5,000	\$0	\$0	Śſ	50 so	\$0	\$0	έn
		Listinated		\$3,000	\$3,000	ŲÇ	ŞΟ	\$3,000	γŪ	ΟÇ	γc	ۍ ډر	ŲÇ	ĻΟ	ŲÇ
			As per direction from Council in 2021, the												
			waterfront master plan study has been awarded to												
			JLR through an RFP process. The project anticipated												
			completion date is June 2022. Fednor funding												
			received for \$112,326 (75% of eligible cost).												
			Modernization Intake 1 funding in the amount of												
ECONOMIC	Housing development initiative study - Waterfront master		\$33,984.22 to be used for the project, with reserves												
DEVELOPMENT	plan	Estimated	to be used for the remaining \$3,458.	\$149,768	\$149,768	\$146,310	\$0	\$3,458	\$0	\$0	Ś	so so	\$0	\$0	\$0
	p ·			<i>+,.</i> 00	+=,. 00	+=,010	ψū	÷ 5) 150	ţ0	ψu	φ.	Ç0	ψu	ψu	ţ.
ECONOMIC		To discuss during budget	Letter dated Sep 22, 2021 received from SRFEDC. To												
DEVELOPMENT	SRFEDC 2022 funding	presentation	be discussed during budget process.	\$57,757	\$57,757	\$0	\$0	\$57,757	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			NEW ITEM - Review and assess current town owned												
ECONOMIC			properties that could foster future economic												
DEVELOPMENT	Review potential of other development properties	Estimated	development growth (Julia St., Lavoie property, etc.)	\$15,000	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			NEW ITEM - Administration received request to												
			discuss with Council during the budget process a												
			sign on the highway, highlighting JP Parise.												
FROM ON MIC			Administration has contacted the Town of Hearst to												
ECONOMIC	Community Daids size - UD Davies	Under an des	get an estimate for a similar sign the community did for Claude Giroux, NHL hockey player.	\$0	ćo	ŚO	ćo	ćr	ŚO	ćo	ć	n \$0	ćo	ŚO	ćo
DEVELOPMENT	Community Pride sign - JP Parise	Under review	NEW ITEM - That the Treasurer puts in place a	ŞU	\$0	ŞU	\$0	ŞL	ŞU	ŞU	ŞL	J ŞU	ŞU	Ş0	ŞU
			financial plan to track sales of lands and allocated												
			future CIP incentives distributions by setting up												
ECONOMIC			reserve allocated to the forecasted distribution of												
DEVELOPMENT	Community improvement incentives distributions	For planning purposes	CIP incentives.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Ś	so \$0	\$0	\$0	\$0
				γu	ŶŬ	ço	Ç0	γc	Ç0	ço		ç.	<u> </u>	ŶŬ	, ,
			Project from 2016 - As presented in the waste												
			management plan. Expansion will provide an												
			additionnal 37 to 40 years of landfill space (with												
			recycling program in place). 2022 estimated costs:												
			1) \$75,000 which includes professional costs to												
			complete ESR (environmental screen report) and												
			ECA (environmental certificate of approval) 2) waste												
			disposal site volume survey - \$5,000 3) additional												
			contingency requirements for possible final												
			approval by Ministry - \$45,000 (example: Additional												
			water modelling, water sampling, and reporting).												
			Note - GHD has been invited to provide project												
			update to Council in Q1 2022. During the 2nd draft												
			presentation, \$81,970 of Gas Tax was allocated to												
			this project. Since no Gas Tax was applied to the												
			Fire Hall Extension project for the 3rd draft,												
	Waste Management Plan - Landfill expansion (100,000 cubic		another \$43,030 of Gas Tax has been applied to the		A	A									
LANDFILL	meters)	Estimated	landfill expansion project for 100% funding.	\$125,000	\$125,000	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

		I								
PARKS	Mattagami Railroad Engine 100 refurbishments	Estimated	NOHFC - Community Enhancement Program - Enhance Your Community Funding Stream. Stage 1 application submitted on April 12, 2021 to NOHFC for \$30,000 which was based on 2021 budgeted amount. Direction received from Council during the Oct 18th meeting to apply for stage 2 for \$100,000 under the NOHFC program for 50%. Phase 1 of the project completed in 2021 based on the 2021 budgeted items (approx. \$30k spent to date). Phase 2 of the project to be completed in 2022 at a cost of \$70,000 (\$58,000 + 20% contingency). The project phase 2 is contingent on town receiving 50% funding of the \$100,000 project. In the event funding is not approved, admin has been directed to go back to Council for direction. Note - The beautification committee/locomotive work group have indicated fundraising as an aleternate source of funds should funding not received from the government. NOHFC advised TSRF during the stage 2 evaluation that the project is eligible for 90% funding. The numbers have been changed to reflect 90% of funding.	\$100,000	\$70,000	\$63,000	50	\$7,000	SC	
PARKS	Town Beautification Committee projects	Estimated	Beautification Committee 2022 projects are the following: 1) Flowers \$5,000 2) Christmas lights \$5,000 3) Bench and garbage bins \$3,000. During the 1st draft presentation of Dec 3, 2021, Council provided direction to reduce the budget amount for flowers from \$12,000 to \$5,000. The revised flowers project is now for the welcome sign only. During the Sep 7, 2021 Council Meeting, the following resolution was passed: Resolution #2021- 246 Moved By: Marc Blais Seconded By: Patrick Roberts BE IT RESOLVED THAT the Council of Smooth Rock Falls receives the Welcome Sign and the Cemetery Rose Garden Report AND FURTHERMORE directs Administration to ensure that a detailed garden planting plan accompanies the Beautification Committee 2022 business plan for all gardens and public works to deliver the mulch to the volunteers for placement of the mulch in the gardens to complete the work for 2021. CARRIED	\$13,000	\$13,000	\$0,000	50	\$13,000		
PUBLIC WORKS	Spare waste bins - inventory	Quoted	Additional garbage bins are required as bins have left when real estate deals have been completed as well as through theft and regular wear and tear. Cost is \$88.24 each for 64 gallons and \$98.62 each for 96 gallons. Minimum order is 100 units. To order 50 units each size.	\$13,000	\$13,000	\$0 \$0	\$0 \$0	\$13,000	\$C	
PUBLIC WORKS	Purchase asset management software and data acquisition	Estimated	Administration is completing the asset management plan in accordance to Reg 588/2017 which was part of the 2021 budget with a budget estimated at \$65,000 with \$58,000 of funding secured. The DPW commenced the work in 2021 and is in line to meet legislated milestones over the next 5 years. The outlflow of funds initional scheduled for 2021 will flow in the 2022 budget due to several circumstances.	\$65,000	\$65,000	\$52,000	\$13,000	\$0	\$C	
PUBLIC WORKS	Spring cleanup	Estimated	Spring cleanup completed in the fall for 2021 due to COVID-19. The estimated costs is for for third party triaxle truck to complete the spring clean up. As well as additional municipal fuel costs for the continued use of the heavy equipment outside of normal operation. Using same estimate as 2021 budget.	\$8,000	\$8,000	\$0	\$0	\$8,000	\$C	
PUBLIC WORKS	Trailer Park mobile home demolition	Estimated	Trailer has been abandoned from the Trailer Park. All legal processes have been exhausted. Under the recommendation of Wishart, we are now able to dispose of the asset in Q1 of 2022.	\$5,000		\$0	\$0	\$5,000	\$0	

\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0 \$0	÷0 \$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0		\$0	\$0	\$0
\$0	\$0		\$0	\$0	\$0

			Item added to 2nd draft as per direction received												
			from Council during the 1st draft presentation of												
			Dec 3, 2021. Cost for each station is \$563 + HST.												
			Council provided direction during the 2nd draft												
			meeting of Dec 10th to add 2 units for 2022 and												
			review adding additional units for future years (1												
			at Liz McCaffterty Park and 1 at corner of												
PUBLIC WORKS	Deg weste weite	Queted	Main/Ross).	\$1,250	\$1,250	ćo	ćo	\$1,250	\$0	ćo	ćo		ćo	Śſ	ćo
POBLIC WORKS	Dog waste units	Quoted		\$1,250	\$1,230	<u>ې</u> د	ξŪ	\$1,250	ŞU		ŞΟ		ŞU	ŞU	
			More comprehensive repairs are required to re-												
			establish the remaining lids and structures to road												
			level. This has occurred over the years due to freeze												
			thaw cycles causing heaving and settling of												
			the structures and road. Public works staff												
			completed half the work internally this season but												
			the portion of the work that was to be completed												
			this fall by a contractor was left undone as they lost												
			staff and were unable to complete the work. The												
			balance of the work will be completed throughout												
			the 2022 construction season												
ROADS	Catch basins asset improvements	Quoteds	with predominantly Town resources.	\$20,000	\$20.000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Quoteus		<i>\</i> 20,000	<i>\$20,000</i>	φ.		<i>\$20,000</i>	φ¢		ΨŬ	Ç.	ψũ		ψu
			10 year recommended capital/major maintenance												
			letter received from OCWA. Requested \$75,500 in												
			capital and other operating expenses and \$10,150 of												
			regular operational cost = \$85,650. Proposing full												
WASTEWATER			\$85,650. The regular operational cost are added to												
TREATMENT PLANT	OCWA capital and operating plan	Estimated	the base budget.	\$30,500	\$30,500	\$0	\$0	\$30,500	\$51,500	\$0	\$0	\$51,500	\$1,000	\$0	\$1,000
			10 year recommended capital/major maintenance												
			letter received from OCWA. Requested \$165,000. in												
			in capital and other operating expenses and \$11,750												
			of regular operational cost = \$176,750. Proposing												
WATER TREATMENT			· · · ·												
PLANT AND DELIVERY	OCWA capital and operating plan	Estimated	the base budget.	\$40,000	\$40,000	\$0	\$0	\$40,000	\$32,500	\$0	\$0	\$32,500	\$34,500	\$0	\$34,500
			TOTAL ADDITIONAL OPERATING EXPENSES	\$983,618	\$953,618	\$526,073	\$38,000	\$389,545	\$84,000	\$0	\$0	\$84,000	\$35,500	\$0	\$35,500
			SUMMARY BREAKDOWN												
			TOTAL CAPITAL WORK AND EQUIPMENT	\$20,394,687	\$12,561,243	\$8,175,126	\$777,133	\$917,512	\$3,633,677	\$2,716,862	\$0	\$660.551	\$90,000	\$0	\$400,433
			TOTAL ADDITIONAL OPERATING EXPENSES	\$983,618	\$953,618	\$526,073	\$38,000	\$389,545	\$84,000	\$0	\$0			\$0	
			GRAND TOTAL	\$21,378,305		\$8,701,199	\$815,133	\$1,307,057	\$3,717,677	\$2,716,862	\$0			\$0	
	OCWA capital and operating plan	Estimated	full \$176,750. The regular operational are added to the base budget. TOTAL ADDITIONAL OPERATING EXPENSES SUMMARY BREAKDOWN TOTAL CAPITAL WORK AND EQUIPMENT	\$983,618 \$20,394,687	\$953,618 \$12,561,243	\$526,073	\$0 \$38,000 \$777,133		\$32,500 \$84,000 \$3,633,677	\$0 \$0 \$2,716,862	\$0 \$0 \$0 \$0	\$660,551	\$35,500		\$35,50

2021 Opening Balance \$		Items to remove from total est	imated Town cost	\$1,307,0
2021 Opening Balance \$	GAS TAX		USE OF GAS TAX FUNDING	
021 Opening Balance \$				
021 Opening Balance \$		Waste Management Plan - Landfill		
	0	expansion (100,000 cubic meters)		\$125,
021 funds received				
Regular amount + top-up) \$	165,462			
021 Use of Funds -:	\$37,500			
	127,962			
022 Use of Funds (see				
letails from section on the				
ight) -:	\$125,000			
022 funds to be received \$	84,362			
	87,324			
		Total use of Gas Tax		\$125,
				<i>\</i>
MODER	NIZATION FUND RESERVE - INTAKE 1		USE OF MODERNIZATION FUND	
WIODERI		Housing development initiative study		
021 opening belongs	70.794			¢22
	70,784	Waterfront master plan		\$33,
	\$36,800			
	33,984			
2022 use of funds (see				
letails from section on the				
ight) -:	\$33,984			
2022 ending balance \$	0			
		Total use of modernization fund		\$33,9
	RESERVES		USE OF RESERVES	
Available reserves for		SRF Community Centre		
	3,318,766	enhancements		\$174,3
2021 year-end reserve	5,516,700	ennancements		Ş1/4,
	0			6110
ransfer-out (estimated) \$	0	Water tower rehabilitation		\$116,
2021 year-end reserve				
	300,000	Plow for sander truck		\$25,
stimated available				
eserves for 2021: Ending				
Salance \$	3,618,766	GPS for municipal fleet		\$10,
2022 use of reserves as				
er budget (see details				
	\$1,997,867	SRF Public Pool enhancements		\$15,
vailable reserves for				φ1 3 ,
	1,620,899	OCWA capital and operating plan		\$125,
	1000000	Cemetery service delivery review,		Ş123,
				60F
		audit, and master plan.		\$25,
		Purchase asset management		
		software and data acquisition		\$13,
		Near North Industrial Park -		
		Development		\$310,
		Subtotal		\$815.
		Subtotal		\$815,
				\$815,
		Other reserves requirement - See		
		Other reserves requirement - See		\$815,

	Overall Summary	
	Total 2022 estimated town cost for	
	capital and other operating	
	expenses not in base budget - FROM	
Scenario at 0.00% increase	ABOVE	\$1,307,057
	Municipal levy available to fund	
	capital and other operating items -	
	FROM BASE BUDGET	\$124,323
	Other reserves required to balance	
	budget	\$1,182,734
	Estimated amount remaining for	
	transfer in reserves	\$0
	Note:	<u>éa</u>
	2021 budgeted transfer in reserves	\$0
	2020 budgeted transfer in reserves	\$0

Future Items (2023 and longer term)

							Identified				Identified	
				Quote or			Reserves for	2023		"Long Term"	Reserves for	"Long Term"
				Estimated		2023 Funding	Specific	Estimated	"Long Term'	-	Specific	Estimated
Department	Capital List and Operating Expenses	Estimated or Quoted	Overview	Amount	2023 Cost	(Prov/Fed)	Projects	Cost	Cost	(Prov/Fed)	Projects	Cost
CAPITAL				Anount	2023 2031	(1100/100)	Trojecto	cost	031	(1100/100)	Trojecto	cost
			The existing Ice Resurfacer (Zamboni) is well beyond									
			its useful life. Industry standards suggest that most									
			arena ice resurfacers have a 10 year life span. The									
			existing ice resurfacer needs servicing and may									
			require a full rebuilt. Rebuild cost is approx. \$25-									
			\$50K amd new unit is approx. \$100k. The ETA on									
			new machine is 2-3 months for Olympia and 4-6									
ARENA	Ice resurfacer rebuilt or new unit	Estimated	months for Zamboni.	\$50,000	\$50,000	\$0	\$0	\$50,000	\$	D \$0	\$0	\$0
			The existing system is no longer operational. Given									
			the vast area of the arena and the various public									
			user groups and potential liability or vandalism									
			potential the Reg Lamy Cultural Centre should have									
ARENA	Surveillance system at arena	Estimated	a survailance system in the common areas.	\$10,000	\$10,000) ŚO	\$0	\$10,000	s s	o śo	so so	\$0
				, .,				,				
			Remaining identified items not part of NOHFC									
			application for 2022 projects. 1) Plate and frame									
			ammonia chiller - \$215,000 2) 2 electric desiccant									
			dehumidifier - \$110,000 3) 1 high efficiency boiler -									
			\$63,500 4) 2 tube heaters on ice surface - \$50,000 5)									
			Roof top unit serving lobby / club house - \$25,500 6)									
			Curling club, canteen, hallway flooring - \$86,250) 7) Rink boards - \$170,000. Review as part of 2023									
ARENA	Arena mechanical and other upgrades	Estimated	business plan.	\$717,250	ŚC	so \$0	ŚO	ŚC) ś	o so	so so	\$0
ANLINA			· ·	\$717,230		<u>ې چ</u>	ŲÇ.		ب	<u> </u>	, şt	<u>ر چې</u>
			Phase 1 (completed 2017): Drainage, granular base									
			and geotextile, concrete foundations - Actual cost									
			\$11,830. Phase 2 (completed 2018): Interlocking									
			paving stones, retaining walls, top soil, garden									
			stones - Actual cost \$22,661. Phase 3: Preparation									
			and pave entrance to columbarium, solar lights									
			\$25,000. For 2019, continuation of phase 2 of the									
			project will be completed at an estimated cost of \$2,000. Phase 3 to be reviewed by DPW during									
CEMETERY	Cemetery columbarium expansion / scattering garden	Estimated	cemetery master plan in 2021/2022.	\$23,000	\$23,000	so so	\$0	\$23,000) Ś	o so	\$0	. ćo
			NEW ITEM - Added to 2023 and future business	şzs,000	⊋23,00U	,	Ş0	şzs,000	\$	ŞU	, și	, ŞU
ECONOMIC	Development other properties (Examples: Julia St., Lavoie		plans as per direction received during the 2nd draft									
DEVELOPMENT	property, etc.)		presentation.	\$0	\$0	\$0	\$0	\$C	\$	D \$0	\$(\$0
			Used Unit - this would assist with ditching									
			(winter/summer) projects, landfill cell development									
			and watermain and sewer line repairs. 135g John									
FLEET	Excavator with rubber pads, twist wrist, ditching bucket,	Estimated	Deere zero swing.	\$150,000	\$0	\$0	\$0	\$0	\$150,00	D \$0	\$0	\$150,000
ELEET	Packhaa broakar tranching buckat	Estimated	Used Unit - to replace existing unit at the end of	\$100,000	ŚC	\$0	\$0	ŚC	\$100.00	o śo) Ś(\$100.000
FLEET	Backhoe, breaker, trenching bucket	Estimated	usefull life.	\$100,000	ŞC	Ş0	\$0	ŞC	\$100,00	J ŞC	ŞC ŞC	\$100,000

UITT Water and base and structures (2) OBUM OB				Business Case to be done for maintainance of Town							T
HIT Out reacouting ensure of an example ensure of an	FLEET	Vactor truck/flusher	Estimated	System and contracting out	\$200,000	\$0	\$0	\$0	\$0	\$200,000	0
Hart Ministandor June June </td <td></td>											
Light like is balance with (balance park) Control		Mini ovcovator	Estimated	5		¢0	¢0	¢0	ćo	\$50,000	
Altro Note state State of the state is not in the state is not	-LEE I		Estimated		\$50,000	ŞU	ŞU	ŞU	ŞU	\$50,000	1
Hard Handback House How month House											
LET Source Moves statement to loade Source of the two state statement to loade Source of the two statement of loade Source of the two statement of loade Source of the two statement of loade Source of the loade<	LEET	Float trailer	Estimated		\$50,000	\$50,000	\$0	\$0	\$50,000	\$0	0
Hart union union <thunion< th=""> union <thun< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></thun<></thunion<>											
HEFT boxe bloods statisticated for tabler Quinted Methods built S15000 (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) (3) <td></td>											
REET one table patching loop-bit hencer hoo) Ouered ouered SSS.00 SS		Consultations attachment for logical	Queted		¢150.000	ćo	ćo	ćo	ćo	¢150.000	
REAT beside being produce to be partial in the works of produce lating produce to be partial in the works of produce lating produce to be partial in the works of produce lating produce to be partial in the works of produce lating produce to be partial in the works of produce lating produce to be partial in the works of produce lating produce to be partial in the works of produce lating produce to be partial in the works of produce lating produce to be partial in the works of produce lating produce to be partial in the works of produce lating produce to be partial in the works of produce lating produce lating produce to be partial in the works of produce lating produce lating produce lating produce produ	FLEET	Show blower attachment for loader	Quoted	the loader bucket.	\$150,000	Ş0	ŞU	ŞU	Ş0	\$150,000	4
NUMTRAGAM CENTRE control contro control contro											
RET Performants Consert Signate of the set of participation in the set of partin the set of partin the set of participatio											
RPT one hole pathene (speak heave heav) Outed issue of pathene (speak heave heav) 0.000 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>											
REET Per hele grantsing (agshaft hotser bod) Quoted Signed to the needer grantsing (agshaft hotser bod) Signed to the needer grantsing (agshaft ho											
LEFT Definition (asphalt hasher loot) Outed above for a before asphalt phase SSS. 00 SS SS SSS SSS RET undel asphalt hasher loot) Outed Above for a before asphalt phase SSS. 00 SS SS SSS											
LET We hole patching (apchait heat reb () Quedred Situated											
REET Pat hole stacking (asphat hease boi) Oucled allow for a best quaying interval difference in and in the standing of the standi											
Number Business Gase Descriptions for onybited Solutions (a completed	FLFFT	Pot hole patching (asphalt heater box)	Quoted		\$55,000	\$0	\$0	\$0	\$0	\$55,000	0
MATTAGAMI CENTRE Roof replacement Estimated apti of 2021 budget for 2022 budget year. Part of sost management assessment for multipart divisis, replacement of roof in 2020 and replacement of roof in 2020 budget exercise \$108.00 \$104.00 \$0 \$0 MATTAGAMI CENTRE Roof replacement Estimated as part of 2020 budget exercise \$108.00 \$104.00 \$0 \$0 MATTAGAMI CENTRE Roof replacement Estimated as part of 2020 budget exercise \$100.00 \$104.00 \$0 \$0 \$0 MATTAGAMI CENTRE Roof replacement Estimated as part of 2020 budget exercise \$100.00 \$100.00 \$0 \$0 \$0 MATTAGAMI CENTRE Roof replacement Estimated Estimated Estimated Estimated \$100.00 \$100.00 \$0 \$0 \$10.00 MATTAGAMI CENTRE Roof replacement and new hat water tank. After there review, intervent tank \$100.00 \$100.00 \$0 \$10.00 MATTAGAMI CENTRE Roof replacement and new hat water tank. After there review, intervent tank \$100.00 \$100.00 \$10.00 \$10.00 MATTAGAMI CENTRE Roof replacement and new hat water tank. Estimated Estimated Sandon animal \$100.00 \$10.00 \$10.00 MATTAGAMI CENTRE Roof replacement and new hat wate			Quoted		<i><i><i></i></i></i>		ţ.	ψu	Ç.	<i><i><i></i></i></i>	Ť
MATTAGAMI CENTRE Roof regiscement Estimated Standadd Standaddd Standadddd Standadddddddddddddddddddddddddddddddddd	FLEET	Landfill compactor	Estimated		\$200,000	\$0	\$0	\$0	\$0	\$200,000	0
MATTAGAMI CENTRE koof replacement Estimated Part of state statement cost, and forestated agenoses in the log of				Item identified in 2021 hudget for 2022 hudget year							
MATTAGAMI CENTRE Roof replacement csimuted csimute											
MATTAGAMI CENTRE Roof replacement Stimuted Stimute											
MATAGAMICENTRERond replacementInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionInstructionIn				.							
MATAGAMI CENTRE Refore replacement Estimated or proposi free verse varial solution Status St											
MATTAGAMI CENTRE Roof replacement Estimated s part of 2020 budget exercise. S104.000 S104.000 S0 S104.000 S00 S104.000 S00 S107.000 S00 S107.000 <											
MATTAGAMI CENTRE Boiler replacement and new hot water tank Estimated Proposal received from CIMCO for energy efficient biolises and water tank. After further review, it was indicated that the used purchasory instrumes in 2039 for 55,000 was oversized for the building and would not be the best school in 2039 for 55,000 was oversized for the building and would not be the best school in 2039 for 55,000 was oversized for the building and would not be the best school in 2039 for 53,000 was oversized for the building and would not be the best school in 2039 for 53,000 was oversized for the building and would not be the best school in 2039 for 53,000 was oversized for the building and would not be made to a school in 2039 for 53,000 was oversized for the building and would not be made to a school in 2039 for 53,000 was oversized for the building and would not be made to a school in 2039 for 53,000 was oversized for the building and would not be made to a school in 2039 for 53,000 was oversized for the building and would not be school in 2039 for the building and would not be school in 2039 for the building and would not be school in 2030 for the building and would not school in 2030 for the building and would not school in 2030 for the building and would not be school in 2030 for the building and would not school in 2030 for the building and would not school in 2030 for the building and have been added to be completed by CDWA in the facility optimization study completed by CDWA in the facility optimization study completed by CDWA in the installantion of UV desinceting splice. The municipality applied for the for energy efficient building and have been added to be in a school in the 2030 definition of project: Engineering 5100,000 – project management S100,000 – UV system 320,000 – bioxolis do management 51,350,000 – condolis do management 51,350,000 – condolis do management 51,350,000 – condolis do management 51,350,000 – condolis do management				of roof in 2022. \$104,000 of reserves was allocated							
MATTAGAMICENTRE boiler replacement and new hot water tank Estimated boiler and water tank. After further rowiew, it was indicated that the used prices are been moved to 2023 and the used unit will be soft, 775 \$50 \$500 \$51,775 PUBLIC WORKS GARAGE sonalisand dome Estimated Estimated Estimated Software replacements and new hot water tank \$510,000 \$510,000 \$500,000 \$500,000 \$500,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 \$510,000 <td< td=""><td>MATTAGAMI CENTRE</td><td>Roof replacement</td><td>Estimated</td><td>as part of 2020 budget exercise.</td><td>\$104,000</td><td>\$104,000</td><td>\$0</td><td>\$104,000</td><td>\$0</td><td>\$0</td><td>0</td></td<>	MATTAGAMI CENTRE	Roof replacement	Estimated	as part of 2020 budget exercise.	\$104,000	\$104,000	\$0	\$104,000	\$0	\$0	0
MATTAGAMI CENTRE Boiler replacement and new hot water tank Estimated Stimated Stima				Proposal received from CIMCO for energy efficient							
MATAGAMI CENTREIndicated that the used purchased in 2019 for so was conscripted or the building and voids on sconscripted or the scient and the used purchased in 2019 for \$73,775\$73,775\$00\$72,000\$1,775MATAGAMI CENTRESeliner replacement and new hot water tankEstimatedFinure materials are not left out in the elements and traded dy leading the salt into the ground \$500,000\$500,000\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$00\$0											
MATTAGAMI CENTRE Boiler replacement and new hot water tank Estimated S5,000 was oversized for the building and would not support to x023 and the used unit will be set volumo for perpoys ways. The project is sheen moved to 2023 and the used unit will be set volumo for perpoys ways. The project is sheen moved to 2023 and the used unit will be set volumo for perpoys ways. The project is sheen moved to 2023 and the used unit will be set volumo for perpoys ways. The project is sheen moved to 2023 and the used unit will be set volumo for perpoyse. The project is sheen moved to 2023 and the used unit will be set volumo for perpoyse. The project is sheen moved to 2023 and the used unit will be set volumo for perpoyse. The project is sheen moved to 2023 and the used unit will be set volumo for perposed. The perposed is shown and not wasted by teaching the salt into the ground is shown and the volumo for perposed is shown and not wasted by teaching the salt into the ground is shown and the volumo for perposed is shown and not wasted by teaching the salt into the ground is shown and the volumo for perposed is sho											
MATTAGAMICENTRE Boiler replacement and new hot water tankEstimatedbe the best solution for energy sovings. The project surplused at \$5,000 minimum.S73,775S73S50\$572,000\$51,000PUBLIC WORKS GARAGE PUBLIC WORKS GARAGESmall sand domeEstimatedEnsure materials are not left out in the elements and not wated by leaching the sait into the ground and not wated by leaching the sait into the ground station of the town hall stuce once the additional renovations for accessibility is completed to my Hall exterior paintingSitomoSitomoSitomoSitomoTOWN HALLTown Hall exterior paintingEstimatedPainting of exterior of the town hall stuce once the additional renovations for accessibility is completed scree of work was identified in the 221 rowles, and scree of work was identified to the 221 rowles, and scree of work was identified to be completed by QKN in 2013 identified are becaused by GMN scree of work was identified to be Completed by QKN in 2013 identified are becaused by GMN in 2013 identified are becaused by GMN in 2013 identified to be completed by QKN in 2013 identified are becaused by GMN in 2013 identified are becaused by GMNA in 2013 ident											
MATTAGAMI CENTRE Boiler replacement and new hot water tank Estimated surplused at \$5,000 minimum. \$73,775 \$73,775 \$00 \$72,000 \$1,775 PUBLIC WORKS GARAGE small aand dome Estimated Estimated Ensure materials are not left out in the elements and to wasted by leaching the salt into the ground \$5100,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,000 \$500,00				be the best solution for energy savings. The project							
PUBLIC WORKS GARAGE Small sand dome Ensure materials are not left out in the elements and not wasted by leaching the salt into the ground \$100,000 \$0 \$0 \$100,000 TOWN HALL Town Hall exterior painting Estimated Painting of exterior of the town hall stucco once the additional renovations for accessibility is completed. \$25,00 \$0 \$0 \$25,000 WW TEXT TREATMENT Estimated Estimated With renovations for accessibility is completed. \$3,00 \$43,600 \$0 \$25,000 WATER TREATMENT Water plant clear well structural repairs Estimated 2023. \$43,600 \$43,600 \$0 \$43,600 PLANT Water plant clear well structural repairs Estimated 2023. \$43,600 \$0 \$43,600 \$0 \$43,600 Wuter plant clear well structural repairs Estimated 2023. \$43,600 \$43,600 \$0 \$43,600 \$0 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,6				as been moved to 2023 and the used unit will be							
PUBLIC WORKS GARAGE Small sand dome Estimated and not wasted by leaching the salt into the ground \$100,000 \$100,000 \$0 \$0 \$100,000 TOWN HALL Town Hall exterior painting Estimated Painting of exterior of the town hall stucco once the additional renovations for accessibility is completed. \$25,000 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$25,000 \$0 \$0 \$0 \$25,000 \$0 \$0 \$0 \$25,000 \$0 \$0 \$0 \$0 \$0 \$25,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	MATTAGAMI CENTRE	Boiler replacement and new hot water tank	Estimated	surplused at \$5,000 minimum.	\$73,775	\$73,775	\$0	\$72,000	\$1,775	\$0	٥ ا
PUBLIC WORKS GARAGE Small sand dome Estimated and not wasted by leaching the salt into the ground \$100,000 \$100,000 \$00 \$00 \$100,000 TOWN HALL Town Hall exterior painting Estimated Painting of exterior of the town hall stucco once the additional renovations for accessibility is completed. \$25,000 \$25,000 \$00 \$00 \$25,000 \$00 \$25,000 \$00 \$25,000 \$00 \$00 \$25,000 \$00 \$00 \$25,000 \$00 \$00 \$25,000 \$00 \$00 \$00 \$25,000 \$00 \$00 \$00 \$00 \$00 \$25,000 \$00 \$00 \$00 \$25,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00<											
TOWN HALL Town Hall exterior painting Estimated Painting of exterior of the town hall stucco once the additional renovations for accessibility is completed. \$25,000 \$0 \$20 \$0 \$25,000 WW TEM -During a past inspection of the celar well structural repairs well required an annual structural visual review done by third party. This has been completed by EXP since the action was identified. In the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review, a series of work was identified in the 2021 review of the headworks and the installantion of UV disinfertified for the foreer Strean in 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater financial plan and have been added to the long reterm budget (Yea		Small sand dome	Estimated		\$100.000	\$100.000	ŚO	ŚO	\$100.000	\$0	_
TOWN HALL Town Hall exterior painting Estimated additional renovations for accessibility is completed. \$25,000 \$25,000 \$25,000 \$25,000 NEW TEM-During a past inspection of the clear well, required an annual structural visual review done by third party. This has been completed by EXP since the action was identified. In the 2021 review, series of work was identified to be completed in PLANT \$43,600 \$0 \$0 \$43,600 \$0 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600 \$43,600	PODEIC WORKS GARAGE		Listinated		\$100,000	\$100,000	ΟÇ	ΟÇ	\$100,000		╀
WATER TREATMENT Water plant clear well structural repairs Estimated 2023. \$43,600 \$0 \$43,600 PLANT Water plant clear well structural repairs Estimated 2023. \$43,600 \$0 \$43,600 WATER TREATMENT Water plant clear well structural repairs Estimated 2023. \$43,600 \$0 \$43,600 WATER TREATMENT Water plant clear well structural repairs Estimated 2023. \$43,600 \$0 \$43,600 WATER TREATMENT Water plant clear well structural repairs Estimated 2023. \$43,600 \$0 \$0 \$43,600 Water plant clear well structural repairs Estimated 2023. \$43,600 \$0 \$0 \$43,600 Water plant clear well structural repairs Estimated 2023. \$43,600 \$0 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$43,600 \$0 \$0 \$43,6				Painting of exterior of the town hall stucco once the							
water plant clear well structural repairs Estimated series of work was identified. In the 2021 review, and series of work was identified to be completed by EXP series of work was identified to the 2021 review. and series of work was identified to the completed by OCWA solution. State the action was identified to be completed by OCWA and the installantion of UV disinfecting system. The municipality applied of the Green Stream in 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater financial plan and have been added to the long-term budget (Ver 2024). Total cost of project: Engineering \$100,000 + project management \$55,000 + construction \$250,000 = work \$200,000 + project management \$250,000 + construction \$250,000 = work \$200,000 + project management \$250,000 + construction \$250,000 = work \$200,000 + project for the set work \$200,000 + project management \$250,000 + construction \$250,000 = work \$200,000 + project management \$250,000 + construction \$250,000 = work \$200,000 + project management \$250,000 + construction \$250,000 = work \$200,000 + project management \$250,000 + construction \$250,000 = work \$200,000 + project for management \$250,000 + construction \$250,000 = work \$200,000 + project for management \$250,000 + construction \$250,000 = work \$200,000 + project for management \$250,000 + construction \$250,000 = work \$200,000 + project for management \$250,000 + construction \$250,000 = work \$200,000 + project for management \$250,000 + construction \$250,000 = work \$200,000 + project for management \$250,000 = work \$200,000 + project for management \$250,000 + construction \$250,000 = work \$200,000 + project for management	TOWN HALL	Town Hall exterior painting	Estimated		\$25,000	\$25,000	\$0	\$0	\$25,000	\$0	0
WATER TREATMENT PLANTWater plant clear well structural repairsEstimateddone by third party. This has been completed by EXP since the action was identified. In the 2021 review, a 2023.\$43,60\$50\$50\$543,60FLANTWater plant clear well structural repairsEstimatedThe facility optimization study completed by OCWA hi 2019 identified efficiences to the headworks and the installantion of UV disinfectingsystem. The municipality applied for the Green Stream in 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater financial plan and have been added to the long-term S50,000 + project management S50,000 + project management S50,000 + toxing on + system, \$200,000 + bioxing on + system, \$200,000 + bioxing management \$1,350,000 + contingency \$520,000 =If was a system is structural repairsIf was a system is structurepairsIf was a system is structure											
WATER TREATMENT Water plant clear well structural repairs Estimated since the action was identified. In the 2021 review, a series of work was identified to be completed in 2023. \$43,600 \$43,600 \$60 \$43,600 PLANT Water plant clear well structural repairs Estimated 2023. \$43,600 \$43,600 \$60 \$60 \$43,600 WATER TREATMENT In the facility optimization study completed by OCWA in 2019 identified efficiences to the headworks and the installantion of UV disinfectingsystem. The municipality applied for the Green Stream in 2019/2021 and was declined. These improvements were captured in the KPMG water and wastewater financial plan and have been added to the long-term budget (Year 2024). Total cost of project: Engineering \$100,000 + project management \$50,000 + construction \$2,450,000 + project: Engineering \$100,000 + project: Engineering \$100,000 + project: Engineering \$100,000 + project: Engineering \$1,50,000 + construction \$2,450,000 + biosolids											
WATER TREATMENT PLANT Water plant clear well structural repairs Estimated series of work was identified to be completed in 2023. \$43,600 \$50 \$60 \$43,600 PLANT Vater plant clear well structural repairs Estimated The facility optimization study completed by OCWA in 2019 identified efficiences to the headworks and the installantion of UV disinfectingsystem. The municipality applied for the Green Stream in 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater the facility optimization study completed to the long-term budget (Year 2024). Total cost of project: 											
PLANTWater plant clear well structural repairsEstimated2023.\$43,600\$43,600\$0\$0\$43,600PLANTIn the plant clear well structural repairsEstimated2023.\$43,600\$43,600\$0\$0\$0\$43,600PLANTIn the plant clear well structural repairsIn the facility optimizaiton study completed by OCWA in 2019 identified efficiences to the headworks and the installantion of UV disinfectingsystem. The municipality applied for the Green Stream in 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater financial plan and have been added to the long-term budget (Year 2024). Total cost of project: Engineering \$100,000 + project management \$50,000 + construction \$2,450,000 (headworks \$30,000 + UV system \$200,000 + IV sys	WATER TREATMENT										
WASTEWATER The facility optimization study completed by OCWA in 2019 identifed efficiences to the headworks and the installantion of UV disinfectingsystem. The municipality applied for the Green Stream in 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater financial plan and have been added to the long-term budget (Year 2024). Total cost of project: Engineering \$100,000 + project management \$500,000 + project management \$500,000 + LV system \$200,000 + biosolids management \$1,350,000 + contingency \$520,000 = Image: Complex of the system of the system \$200,000 + total cost of project: Engineering \$100,000 + project management \$1,350,000 + contingency \$200,000 + biosolids Image: Complex of the system \$200,000 + contingency \$20,000 = Image: Complex of the system \$200,000 + biosolids Image: Complex of		Water plant clear well structural repairs	Estimated		\$43,600	\$43,600	\$0	\$0	\$43,600	\$0	0
NASTEWATER in 2019 identified efficiences to the headworks and the installantion of UV disinfectingsystem. The municipality applied for the Green Stream in 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater financial plan and have been added to the long-term budget (Year 2024). Total cost of project: Engineering \$100,000 + project management \$50,000 + construction \$2,450,000 (headworks \$900,000 + UV system \$200,000 + biosolids management \$1,350,000) + contingency \$520,000 = Amagement \$1,350,000 + contingency \$520,000 =						,			,		T
wassewater the installantion of UV disinfectingsystem. The municipality applied for the Green Stream in 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater financial plan and have been added to the long-term budget (Year 2024). Total cost of project: Image: Comparison of Compa											
wunicipality applied for the Green Stream in 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater inancial plan and have been added to the long-term budget (Year 2024). Total cost of project: Engineering \$100,000 + project management \$50,000 + construction \$2,450,000 (headworks \$900,000 + UV system \$200,000 + biosolids management \$1,350,000) + contingency \$520,000 = inancial plan											
NASTEWATER 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater financial plan and have been added to the long-term budget (Year 2024). Total cost of project: Engineering \$100,000 + project management \$50,000 + construction \$2,450,000 (headworks \$900,000 + UV system \$200,000 + biosolids management \$1,350,000) + contingency \$520,000 = Image: Comparison of the total of the total of tota				• •							
VASTEWATER were captured in the KPMG water and wastewater financial plan and have been added to the long-term budget (Year 2024). Total cost of project: Engineering \$100,000 + project management \$50,000 + construction \$2,450,000 (headworks \$900,000 + UV system \$200,000 + biosolids management \$1,350,000) + contingency \$520,000 = 100 Image: Comparison of the compar											
VASTEWATER financial plan and have been added to the long-term budget (Year 2024). Total cost of project: Engineering \$100,000 + project management \$50,000 + construction \$2,450,000 (headworks \$900,000 + UV system \$200,000 + biosolids management \$1,350,000) + contingency \$520,000 = 100 image: management \$1,350,000 + contingency \$200,000 + biosolids management \$1,350,000) + contingency \$520,000 = 100 image: management \$1,350,000 + contingency \$200,000 + biosolids management \$1,350,000 + contingency \$520,000 = 100 image: management \$1,350,000 + contingency \$200,000 = 100 image: management \$1,350,000 + contingency \$200,00											
wastewater budget (Year 2024). Total cost of project: a b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b b											
\$50,000 + construction \$2,450,000 (headworks \$2,450,000 (headworks \$2,450,000 (headworks) \$2,450,000 (headwo											
xASTEWATER \$900,000 + UV system \$200,000 + biosolids management \$1,350,000) + contingency \$520,000 = Image: Content of the system \$200,000 + biosolids				Engineering \$100,000 + project management							
wastewater management \$1,350,000) + contingency \$520,000 = management \$1,350,000 =											
IREATMENT PLANT Sewage Treatment Plant - Facility ontimization Estimated IS3 120 000 plus town HST portion State											
	REATMENT PLANT	Sewage Treatment Plant - Facility optimization	Estimated	\$3,120,000 plus town HST portion.	\$3,174,912		\$0	\$0	\$0	\$0	
TOTAL CAPITAL WORK AND EQUIPMENT \$5,276,537 \$479,375 \$0 \$176,000 \$303,375 \$905				TOTAL CAPITAL WORK AND EQUIPMENT	\$5,276,537	\$479,375	\$0	\$176,000	\$303,375	\$905,000	-
RATING	RATING										+
For discussion during budget. Includes 20 year				For discussion during budget. Includes 20 vear							+
operating and budget and financial review of key											
ADMIN Municipal service delivery review Estimated projects. Original \$17,500 + \$10,000. \$27,500 \$0 \$0 \$27,500		Municipal convice delivery review	Estimated		\$27 500	\$27 500	\$0	\$0	\$27 500	\$0	0

\$0	\$0	\$200,000
\$0	\$0	\$50,000
\$0	\$0	\$0
\$0	\$0	\$150,000
ćo	¢0	¢55.000
\$0	\$0	\$55,000
\$0	\$0	\$200,000
\$0	\$0	\$0
\$0	\$0	\$0
\$0	\$0	\$0
\$0	\$0	\$0
ŞU	ŞU	<u>ې ل</u>
\$0	\$0	\$0
\$0 \$0	\$0 \$0	\$0 \$905,000
Ş0	ŞO	\$905,000
\$0	\$0	\$0

										r		
			Project delayed to 2021 for various reasons: 1)									
			under review due to possible legislation change to									
			10 year requirement instead of 5 years 2) awaiting									
			modernization funding on application submitted 3)									
			review requires the unorganized to be completed at									
			the same time. Current estimate for the OP section									
ADMIN	20 year plan update (CIP/OP/Zoning)	Estimated	is \$20,000.	\$20,000	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
			The Town has recently completed a high-level									
			assessment of potential demand for new									
			residential housing in the community, which									
			indicated a level of support for further									
			development of new housing for sale to existing and									
			new residents of Smooth Rock Falls.									
			Based on the results of the preliminary review, we									
			understand that the Town has decided									
			to proceed with further research and analysis, with									
			the intention of arriving at an implementation									
			framework that would outline the recommended									
			course of action with									
			respect to the creation of new residential housing in									
ECONOMIC			the community. During the 2021 1st draft budget									
DEVELOPMENT	Housing development initiative study. New bousing Phase 2	Quoted	presentation, the project was moved to 2022.	\$30,000	\$30,000	\$0	\$0	\$30,000	ŚC	ć0	\$0	ćo
	Housing development initiative study - New housing Phase 2		Subject to review of camera legislation and policy	330,000	ş30,000	\$0	<u>ې</u> ل	330,000	ŞL	Ş0	\$0	\$0
			verification. As per the 1st draft budget									
			presentation, Council provided direction to move									
PARKS	Kelly Park security camera system	Under review	this item to the 2023 business plan.	ŚO	\$0	\$0	\$0	\$0	Ś	\$0	\$0	\$0
			TOTAL ADDITIONAL OPERATING EXPENSES	\$77,500	\$77,500			\$77,500	Ś	\$0	\$0	\$0